

# Joe Gqabi District MUNICIPALITY



**FINAL SDBIP**

**2010 - 2011 FINANCIAL YEAR**

OPERATING EXPENDITURE BY TYPE/ITEM	2006/07		2007/8		2008/9		Current Year 2009/10			Medium Term Revenue and Expenditure Framework Budget Year +1 2011/12			Budget Year +2 2012/13	
	Audited Outcome A		Audited Outcome B		Audited Outcome C		Original Budget Rand D	Adjusted Budget Rand E	Full Year Forecast Rand F	Original Budget Rand G	Budget Rand H	Budget Rand I		
Employee related costs	0		49 118 058		49 636 581		60 682 534	77 612 187	77 612 187	88 042 611	95 262 801	102 989 944		
Remuneration of Councilors	0		3 138 794		3 324 904		3 746 144	3 746 144	3 746 144	4 131 996	4 462 556	4 797 329		
Bad Debts	0		5 015 645		0		0	1 024 402	1 024 402	1 406 600	1 547 250	1 701 990		
Collection costs	0		0		0		0	0	0	0	0	0		
Depreciation	0		12 579 879		3 865 050		21 601 456	21 601 456	21 601 456	21 601 456	21 601 456	21 601 456		
Repairs and Maintenance	0		17 958 738		46 427 452		23 821 396	25 249 040	25 249 040	25 180 272	26 686 288	28 546 001		
Interest paid	0		1 687 839		2 949 712		815 000	815 000	815 000	996 040	996 040	996 040		
Bulk Purchases	0		0		0		0	0	0	0	0	0		
Contracted Services	0		30 062 045		91 906 026		39 858 295	17 957 508	17 957 508	20 958 288	25 987 711	28 411 546		
Grants and Subsidies paid	0		38 699 483		42 610 282		36 509 243	109 223 401	109 223 401	72 383 185	42 118 560	45 387 499		
General Expenses	0		17 628 122		20 963 521		27 207 254	56 398 333	56 398 333	80 357 540	66 410 833	70 073 954		
Small Assets purchased	0		0		6 137		0	0	0	0	20 000	20 000		
Contribution to and from Provisions	0		0		1 289 655		0	0	0	0	0	0		
Loss on disposal of property, plant and equipment	0		0		0		0	0	0	0	0	0		
Internal Charges	0		7 954 945		7 699 773		8 381 118	8 381 118	8 381 118	8 846 832	9 377 642	10 034 077		
<b>Total Operating Expenditure By Type</b>	<b>0</b>		<b>183 843 548</b>		<b>270 679 094</b>		<b>222 622 440</b>	<b>322 008 588</b>	<b>322 008 588</b>	<b>323 904 819</b>	<b>294 471 136</b>	<b>314 559 836</b>		

**Column Definitions:**

- A. The audited actual for 2006/07 cannot be disclosed as IMFO AFS were drafted
- B. The audited actual for 2007/08 as per audited figures.
- C. The audited actual for 2008/09 as per audited figures.
- D. The Original Budget for 2009/10 budget year as adjusted by council resolution in terms of section 28 of the MFMA - Special Council Meeting 31 May 2009
- E. Adjustment Budget tabled to Council on 25 February 2010
- F. An estimate of final actual figures for 2009/2010 at the time of preparing the 2010/11 budget
- G. The amount to be appropriated for the 2010/2011 budget year
- H. The indicative projection for 2011/12
- I. The indicative projection for 2012/13

**Notes:**

1. The audit actual for 2008/09 is available as Audit Report was finalized by Auditor General of SA during December 2009
2. Zeros are used where no amount is applicable

priority programmes	high level objectives	District Municipality sections responsible (linked to vote name in budget)
<b>Agriculture</b> (stimulate the economy capacitate government and communities)	To increase agricultural production and related potentials to maximise economic opportunities of the District by 2011 To increased participation of previously disadvantaged people in agricultural sectors by 2011 To improved long range planning for agriculture and related sectors by 2011	Socio-economic development Socio-economic development Socio-economic development
<b>Forestry</b> (stimulate the economy capacitate government and communities)	To expand afforestation where economically and environmentally optimal in the district by 2011 To improved long range planning for timber by 2011 To increased participation of previously disadvantaged people in the timber and related sectors by 2011 To increase the economic spinoffs from forestry and timber related activities	Socio-economic development Socio-economic development Socio-economic development Socio-economic development
<b>Tourism</b> (stimulate the economy capacitate government and communities)	To increased tourism through maximising potentials of the district area To improved long range planning for the growth of tourism and related sectors To increase participation of previously disadvantaged people in the tourism and related sectors	Socio-economic development Socio-economic development Socio-economic development
<b>access and linkages</b> (basic needs) (stimulate the economy)	To improve road infrastructure and related facilities to support the economic and social requirement of the district by 2011 To develop electricity to meet the basic needs of communities to proactively plan for future transport and electrification infrastructure requirements so as to create an enabling environment for growth	Roads section Roads section
<b>Water and Sanitation</b> (basic needs)	To reduce backlogs in water and sanitation by 2011 To improve water and sanitation quality and continuity of services to residents to proactively plan for future water and sanitation needs of the district so as to improve the quantity and quality provided	WSA and PMU, SCM WSA and MHS, Working for Water, Working for Wetlands WSA and PMU
<b>municipal services upgrade.</b> (basic needs)	to focus on the improvement of delivery of core powers and functions of local government to improve waste collection and disposal across the district area by 2011 to eradicate informal settlements by 2014 to expand municipal services to rural nodes by 2011	Disaster and fire fighting, MHS, Tourism, WSA MHS WSA and PMU and MHS MHS, Disaster and Fire fighting and WSA
<b>social safety net</b> (basic needs)	Increase in the number of programmes/ projects being implemented using the principles of the extended public works programmes (EPWP) in the District by 2011 Improving basic service delivery and infrastructure investment by provincial and national government improved service delivery quality in education, health, social development and public works programmes so as to meet national targets To halt and begin to reverse the spread of HIV/Aids by 2014;	PMU, Socio-economic development unit, Mainstreaming unit socio-economic development, Primary Health Care mainstreaming unit
<b>governance and administration</b> (improve service delivery quality capacitate government and communities)	Strengthening Good Governance, Community Participation and Ward Committee Systems in local government Improvement in the Financial Viability and Financial Management of local government; Refining the local government policy environment and giving more attention to enforcement of the law Improved human resource of local government by 2011 Improved human resource and capacity development among communities Improved operation of pro-poor economic organisations to adequately represent their membership and engage with other stakeholders by 2011 Local government to obtain clean audit reports by 2011	communications unit, mainstreaming unit, Council support, IDP unit Budget and treasury office, Income and Expenditure, Supply chain management, IT Legal Services, MHS, Disaster and Fire fighting, WSA HR section, Skills development Skills development mainstreaming unit, IDP internal audit and all others

**4. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS**  
 JOE GOABIDISTRICT MUNICIPALITY  
 FIRST DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)  
 2010 /11 Financial Year

<b>UKDM Strategic Scorecard</b>	
Vision	Improved quality of life for all residents
Mission	Fight poverty through stimulating the economy and by meeting basic needs, improving service delivery quality and capacitating government and communities.

**OPERATIONAL BUDGET**

Budget name	targets				Indicator custodian
	q1	q2	q3	q4	
KPA 1: Local Economic Development	25%	50%	75%	100%	ComS, TS and FS
KPA 2 :Service Delivery	25%	50%	75%	100%	TS & ComS
KPA 3: Institutional Transformation	25%	50%	75%	100%	CoS
KPA 4: Financial Viability	25%	50%	75%	100%	FS
KPA 5: Good Governance and Public Participation	25%	50%	75%	100%	MMO

**CAPITAL BUDGET**

Budget name	targets				Indicator custodian
	q1	q2	q3	q4	
KPA 1: Local Economic Development	25%	50%	75%	100%	ComS, TS and FS
KPA 2 : Service Delivery	25%	50%	75%	100%	TS & ComS
KPA 3: Institutional Transformation	25%	50%	75%	100%	Corp S
KPA 4: Financial Viability	25%	50%	75%	100%	CFO
KPA 5: Good Governance and Public Participation	25%	50%	75%	100%	MMO

TAS PRIORITY AREA	Short term (i.e. end March 2011) Deliverables	Timeframe
Address immediate financial and administrative problems in municipalities	Measures to improve financial and administrative problems, e.g. Filling of critical vacancies, Financial controls, Plans to achieve clean audits	Sep-10
Prevent indiscriminate hiring and firing	Regulations	Sep-10
Ensure the implementation of a transparent municipal supply chain management system	A transparent municipal supply chain management system	Dec-10
Strengthen ward committee capacity and implement new Ward Committee Governance model	Increased number of functional ward committees	Dec-10
National and Provincial commitments in IDPs	Securing and monitoring sector agreements regarding commitments into IDPs	Dec-10
Differentiated responsibilities and simplified IDPs	Agreement with each municipality on the ideal scope of functions to be provided and how best the State can support service delivery through intergovernmental agency arrangements and improved sector arrangements	Jul-10
	Differentiated support	Jul-10
	Simplified IDP's	Mar-11
Funding and capacity strategy for municipal infrastructure	Revised MIG policy implemented	Mar-11
Intergovernmental agreement with metros on informal settlement upgrade including alignment of MIG (Cities) and Housing subsidy grants	Alignment of MIG (Cities) and Housing Subsidy grants	Mar-11
Capacity grants & programmes reviewed and rearranged, including Siyenza Manje support for a more effective support and intervention programme including Rapid response teams and technical Support Units	Reorganised Siyenza Manje for a more effective support and intervention programme including Rapid Response Teams and Technical Units	Mar-11
Upscale Community Works Programme to ensure ward based development systems	Ward based community works programmes implemented in each province	Mar-11
Implement the Revenue Enhancement – Public Mobilisation campaign	Campaign launched	Sep-10
Launch the "Good Citizenship" campaign focusing on governance values to unite the nation and mobilize involvement in local development affairs	Governance values communicated and "good citizenship" campaign initiated	Mar-11
Preparations for next term of local government. inspire public confidence including commitment by political parties to put up credible candidates for elections	Multi-party agreement on improving local government	Dec-10

TAS PRIORITY AREA	2011 – 2014 Deliverables	Timeframe
A single election for national, provincial and local government	Legislative amendments to facilitate a single election	Before 2014
<b>All citizens must have access to affordable basic services</b>	Universal access to basic services	By 2014
	Reduction of infrastructure backlogs	By 2014
Formalisation of all informal settlements	Special Purpose Vehicle for Infrastructure Development	By 2014
	Informal settlements formalised	By 2014
	National Urban Development Framework (NUDF) with proposals for implementation	By 2014
Clean cities, through the management of waste in such a way that it creates employment and wealth	Clean cities	By 2014
All schools, clinics and hospital and other public facilities have access to water, sanitation and electricity	Access to water, sanitation and electricity of public facilities	By 2014
Each of the wards has at least one sporting facility	Sporting facility in every ward	By 2014
Each municipality has the necessary ICT infrastructure and connectivity	Proposal on provision of necessary infrastructure across country	By 2014
All provinces and municipalities should have clean audits	Municipalities exercise sound financial management: all municipalities and provinces to have clean audits	By 2014
Violent service delivery protests are eliminated	Effective communications and complaints management system	By 2014
Municipal debt is reduced by half	Improved revenue collection and management of debt	By 2014
Empowered and capacitated organs of peoples' power (Street, Block / Section, Village and Ward Committees)	Revised Model or regulatory framework for Public Participation	By 2014
Trained and competent councillors, traditional leaders, officials, Ward Committee members, CDWs and community activists	Standardised capacity building programme implemented	2011 - 2014

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets Q1	Q2	Q3	Q4	Indicator custodian
<b>KPA 1: Local Economic Development</b>								15%			
To increase agricultural production and related potentials to maximise economic opportunities of the District by 2011	LED01	Job creation	Number of jobs created through municipality's local, economic development initiatives including capital projects	Reports to council	400 (LED), 100 (capital projects)	district area	125	125	125	125	TS
To increase previously disadvantaged participation in agricultural sectors by 2011	LED02	Job creation	Number of job opportunities created through formal EPWP capital projects	Quarterly reports	300	district area	75	75	75	75	TS
To improve long range planning for timber by 2011	LED03	supply chain management	% of tenders awarded to HDIs under R1million	Quarterly reports	70%	district area	70%	70%	70%	70%	FS
To increase previously disadvantaged participation in the timber and related sectors by 2011	LED04	supply chain management	% of tenders awarded to HDIs over R1million	Quarterly reports	50%	district area	50%	50%	50%	50%	FS
To increase tourism through maximising potentials of the district area	LED05	supply chain management	Reports to National Treasury and Council in line with the regulations and Section 74 of the MFMA on Supply Chain	Submission of reports	compliance monthly		3	3	3	3	FS
To improve long range planning for the growth of tourism and related sectors	LED06	supply chain management	Transformation of the SCM system to support SMME development and encourage suppliers to plough back to the community	Developed strategy	100% of planned work	district area	20%	40%	60%	80%	FS and ComS
To increase previously disadvantaged participation in the tourism and related sectors	LED07	supply chain management	Number of supplier awareness programmes being implemented	Report on performance of suppliers	4	district area	1	1	1	1	FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
(*) The IDP objectives for economic development are broad and not necessary in the control of the municipality. The indicators of performance relate to the municipality creating an enabling environment for economic development	LED08	supply chain management	Implement a supplier contract management performance system by March 2011	Report on performance of suppliers	100%	district area			100%		ComS
	LED09	Job creation through LED strategy implementation	status of implementation of agricultural plan ( actions defined for the year)	Progress report	100%	district area	10%	50%	80%	100%	ComS
	LED10	Job creation through LED strategy implementation	status of implementation of forestry sector plan ( actions defined for the year)	Progress report	100%	district area	10%	50%	80%	100%	ComS
	LED11	Job creation through LED strategy implementation	Reports from development agency in line with the MFMA	Progress reports ( section 71 and 72 reports)	monthly, quarterly and annual reports	district area	3	3	3	3	ComS
	LED12	Job creation through LED strategy implementation	status of preparation of district cooperative and SMME strategy development	Progress reports	100%	district area	10%	50%	80%	100%	ComS
	LED13	Job creation through LED strategy implementation	Status of implementation of the tourism strategy ( actions defined for the year)	Progress report	100%	district area	10%	50%	80%	100%	ComS
	LED14	Job creation through LED strategy implementation	status of planned roll out of mentoring and capacity building programme for new and emerging businesses in all sectors	Progress report	100%	district area	10%	50%	80%	100%	ComS and DCS
	LED15	Job creation through LED strategy implementation	The number of the economic forums - tourism, agricultural, forestry, trade, construction , cooperatives meeting at least 4 times a year	Minutes of meetings	3	district area	3	3	3	3	ComS



IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets	Q2	Q3	Q4	Indicator custodian	
KPA 2: Service Delivery												
IDP Objective To improve water and sanitation quality and continuity of services to residents	SD01	water management	indicator of performance (output indicator) % water quality compliance of tested water with SANS 241 for e.coli	Water quality reports from MHS	99%	district area	Targets	Q1	Q2	Q3	Q4	Indicator custodian TS and ComS
							99%	99%	99%	99%		
	SD02	water management	Number of blue drops achieved	Report from DWAF	2	district area	Targets	Q1	Q2	Q3	Q4	Indicator custodian TS
							0	0	0	2		
	SD03	water management	Operation and maintenance of bulk water and sanitation treatment plants to achieve compliance with SANS 241 for drinking water quality and effluent	Mayco resolution of monthly water quality and waste water report. Report extracted from DWA BDS.	100%	district area	Targets	Q1	Q2	Q3	Q4	Indicator custodian TS
							100%	100%	100%	100%		
SD06	water management	Develop a baseline of water losses for the water system in each of the towns	Baseline data for water losses for each Town	10 reports	district area	Targets	Q1	Q2	Q3	Q4	Indicator custodian TS	
						1	3	3	3			

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	SD07	water management	Development of a district water and sanitation refurbishment master plan	Availability of plan	100%	district area	0%	10%	50%	100%	TS
	SD08	PMU	Development of a district wide bulk infrastructure master plan to guide investment	Mayco resolution approving master plan	100%	district area	0%	10%	50%	100%	TS
	SD09	water management	Development of Standard Operating Procedures for water management	Top Management approval of SOP's	100%	district area	0%	100%			TS
	SD10	water management	Development of water safety plans the water system in each of the towns.	Availability of plan	2 water systems planned	district area	1	1			TS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	SD11	water management	Development of a repairs and maintenance programme for all water and sanitation assets	Mayco resolution approving maintenance programme	100%	district area	0%	10%	50%	100%	TS
To reduce backlogs in water and sanitation by 2011	SD12	water management	%of households with access to basic	Stats SA report	70%	district area	55%	60%	65%	70%	TS
	SD13	water management	% of households with access to basic level of sanitation	Stats SA report	65%	district area	50%	55%	60%	65%	TS
to proactively plan for future water and sanitation needs of the district so as to improve the quantity and quality provided	SD14	water management	Annual reviewal of the Water Services	Mayco resolution approving	100%	district area	0%	10%	50%	100%	TS
	SD15	water management	Monitor service providers for water and sanitation services for compliance with technical, legal and financial aspects as per the SLA	Monthly reports	100% compliance	district area	100%	100%	100%	100%	TS
	SD16	water management	Compliance with the SLA for Working for Water as per the National financial year.	Monthly reports	100% compliance	Senqu, Elundini	100%	100%	100%	100%	TS
	SD17	water management	Compliance for the SLA for Working for Wetlands as per the National financial year.	Monthly reports	12 reports for the year	Senqu, Elundini	100%	100%	100%	100%	TS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	SD18	infrastructure planning	Review of the community infrastructure development plan (CIP)	Mayco resolution approving reviewed CIP	100%	district area	0%	10%	50%	100%	TS
	SD19	infrastructure development	% expenditure of MIG funds as per the National financial year.	Provincial MIG/Treasury expenditure report	100%	district area	50%	75%	100%		TS
	SD49	fire services	status of the development of fire plans	Council resolution approving fire plans	100%	district area	0%	10%	50%	100%	TS
	SD50	fire services	Development of a programme to enforce fire bylaws and implement fire bylaws	Top Management approval of the programme	100%	district area	0%	10%	50%	100%	TS
	SD51	disaster management	Number of disaster simulation exercises and awareness programmes held	Monthly reports	8	district area	2	2	2	2	TS
	SD52	disaster management	Status of development of a district disaster risk management plan	Council resolution approving plan	100%	district area	0%	10%	50%	100%	TS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	SD53	disaster management	reconstruction of houses affected by disaster	Incident Reports	100%	district area	25%	50%	75%	100%	TS
	SD54	intergovernmental relations	establishment of a interdistrict disaster management forum	Minutes of meetings	100%	district area	25%	50%	75%	100%	TS
	SD55	municipal health services	Number of formal urban waste sites that were evaluated for which a monthly updated evaluation report was issued to relevant role-players / stakeholders.	MHS production reports	100%	district area	100%	100%	100%	100%	ComS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	SD56	municipal health services	Number of formal food premises (FP) with a certificate of acceptability (CoA)	MHS production reports	20%	district area	20%	20%	20%	20%	ComS
	SD57	municipal health services	Number of Formal Food Premises that were evaluated using the standardised evaluation tool that received an investigation report that was reported to the relevant role-players / stakeholders.	MHS production reports	60%	district area	10%	10%	20%	20%	ComS
	SD58	municipal health services	Number of hawkers receiving health and hygiene training	MHS production reports	200	district area	50	50	50	50	ComS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	SD59	municipal health services	Number of public facilities monitored on a regular basis	MHS production reports	50% (ie 40)	district area	10	10	10	10	ComS
	SD60	municipal health	Implement MHS programmes and the	Availability of database	100%	district area	10%	50%	100%	100%	ComS
	SD61	road maintenance	Compliance with SLA with DoRT as	SLA reports to DoRT	100%	Garep	100%	100%	100%	100%	TS
	SD62	transport planning	Annual review of the Integrated Transport Plan in terms of the National Road Transport Transitional Act (NRTTA)	Council resolution approving reviewed ITP.	100%	district area	0%	10%	50%	100%	TS
	SD63	primary health care	compliance with the PHC SLA	SLA reports to DOH	90%	commercial farming areas and Ugie, Maclear, Barkly East	100%	100%	100%	100%	ComS
	SD64	asset management	Implement a PHC large asset renewal / renovation / extension programme	Expenditure of budget available for renovation / extension	100%	Etulundini			100%		ComS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
To halt and begin to reverse the spread of HIV/Aids by 2014;	SD65	HIV and Aids	% attainment of implementation of the District wide HIV and Aids strategy activities planned for the year	quarterly reports indicating the attainment of the actions in the strategy	100%	district area	10%	50%	80%	100%	COM



IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian	
							Q1	Q2	Q3	Q4		
<b>KPA 3: Municipal Transformation and institutional development</b>												
<b>IDP Objective</b>												
Improved human resource of local government by 2011	MTID01	organisational development	indicator of performance (output indicator) % of critical vacant positions filled	Unit of Measurement / Evidence Copy of position in organogram/copy of vacancy, copy of advert, interview record and appointment letter.	100%	district area	Targets	100%				CS
							Q1	Q2	Q3	Q4		
	MTID02	organisational development	Performance agreements of section 57 Managers signed	6 Agreements signed	district area	100%						CS
	MTID03	skills development	% expenditure of the budget spent on implementing the workplace skills plan	Quotations, invoices, attendance register, modules, copy of service provider's questionnaire on client satisfaction.	100%	district area					100%	CS
	MTID05	skills development	Number of learnerships in the institution	Document approving learnership, advert of positions, interview record, letters of appointment.	2	district area					100%	CS
	MTID06	skills development	% expenditure on the training budget for councillors	Quotations, invoices, attendance register, modules, copy of service provider's questionnaire on client satisfaction.	100%	district area					80%	CS
	MTID07	skills development	% expenditure on the mayoral bursary fund	Policy, advert for applications, minutes, feedback letters.	100%	district area					100%	CS
	MTID08	skills development	Annual Submission of Workplace Skills Implementation Plan	Communication inviting inputs, copy of received inputs, copy of implemented inputs, records of submission to Training committee, signed copy by stakeholders.	100%	district area					100%	CS
	MTID09	Performance Management	Continue to facilitate the defining and development of KPI's by the target date	Signed performance agreements, obligations, performance plan, quarterly reviews.	100%	district area					100%	100%

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets			Indicator custodian	
							Q1	Q2	Q3		Q4
	MTID10	Performance Management	Development and implementation of a computerized performance management system completed	Advert for service provider, document of approval of service provider, proof of letter appointing service provider, evidence of final product	100%	district area				100%	
	MTID11	Performance Management	Perform an internal organization / employee climate survey	Designed questionnaire, completed questionnaire, report on questionnaire.	100%	district area				100%	
	MTID12	Performance Management	Co-Ordinate the compilation and review Performance Contracts and Performance Plans for the MMI and S57 managers	Evidence of forms distributed, copies of completed forms, signed forms, forms included in a performance agreement.	100%	district area					CS
	MTID13	organisational development	Development of a human resource development plan	Copy of draft plan, evidence of circulated draft, evidence of adoption.	100%	district area				100%	CS
	MTID14	organisational development	% compliance with the employment equity plan in the 3 highest levels of management	Copy of draft plan, evidence of circulated draft, evidence of adoption.	100%	district area				100%	CS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	MTID15	organisational development	% submission of Employment Equity report to Department of Labour	Statutory evidence, draft report, adoption by council.	100%	district area	100%				CS/COO
	MTID16	employee assistance	status of review of a workplace aids plan	Plan, implementation of comments, finalised plan.	100%	district area					CS
	MTID17	organisational development	PMS cascaded to 1 level below S57 Managers	Communication evidence to staff, signed performance contracts by staff, adopted policy	80%	district area			100%		CS
	MTID19	employee assistance	implement an employee wellness programme	Draft of plan, evidence of adoption of plan, evidence of implementation of plan.	100%	district area			100%		CS
	MTID20	organisational development	Facilitate resolution of all transfers of staff for the water function	Resolution for Top Management /Mayco/Council, appointment letters, evidence of listing in payroll.	100%	district area			100%		CS
	MTID21	organisational development	Facilitate resolution of all transfers of staff for the municipal health services function	Evidence of meetings attended, reports to council.	100%	district area		100%			CS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian	
							Q1	Q2	Q3	Q4		
	MTID22	organisational development	Resolution of provincialisation matters relating to primary health	Evidence of meetings attended, reports to council.	100%	district area				100%		CS
	MTID23	organisational development	Finalise job evaluations	Service provider's report, SALGBC outcome report, adoption by council, evidence of implementation of council resolutions	100%	district area				100%		CS
	MTID24	asset management	Buildings maintenance and renovations programme developed for satellite offices	Maintenance plan, quotations, invoices, reports on work done.	100%	district area				100%		CS
	MTID25	organisational development	improvement in compliance with the OHSA	Plan, report to council	50%	district area				100%		CS
	MTID26	employee assistance	Development of feasibility study on staff rental accommodation	Evidence of procurement, evidence of appointment of service provider, study results.	100%	district area				100%		CS
	MTID27	asset management	Extend the DM main office building to accommodate staff needs	Design of plan, evidence of approved plan, reports.	20%	district area				100%		CS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian	
							Q1	Q2	Q3	Q4		
Local government to obtain clean audit reports by 2011	MTID28	asset management	Implement an access control system	Procurement process evidence, appointment letter of security company, SLA	100%	district area				100%	CS	
	MTID29	council support	Number of council meetings sifting	Council's standing rules of order,	100%	district area				100%	CS	
	MTID30	legal services	MHS bylaws gazetted	Schedule of by-laws to be formulated, evidence notice in council, evidence of public consultation, evidence of consultation with user department, evidence of passage by council, evidence of gazetting.	1	district area				100%	CS	
	MTID31	legal services	Events management bylaws	Schedule of by-laws to be formulated, evidence of consultation with user department, evidence notice in council, evidence of public consultation, evidence of passage by council, evidence of gazetting.	1					100%	CS	
	MTID32	information technology	Status of development of a comprehensive IT strategy	Draft strategy, steering committee resolution, Top management resolution.	100%	district area				100%	CS	
	MTID33	information technology	% completion of an audit of ICT environment in each municipality	Draft strategy, steering committee resolution, Top management resolution.	100%	district area				100%	CS	
	MTID34	information technology	IT legal compliance -- for audit purposes	Draft strategy, steering committee resolution, Top management resolution.		district area				100%	CS	
	MTID35	information technology	IT renewal and capital replacement	Draft strategy, steering committee resolution, Top management resolution.	100%	district area				100%	CS	
	MTID36	information technology	Number of meetings of the IT steering committee	Schedule of meetings, invitations to meetings, register, agenda and minutes.	4	district area				100%	CS	

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	MTID37	organisational development	% development of in Institutional Disaster risk strategy	Draft strategy, steering committee resolution, Top management resolution.	100%	district area				100%	CS
	MTID38	organisational development	Development of a consolidated institutional Standard Operating Procedures file	Draft SOP, evidence of comments, evidence of adoption	100%	district area				100%	CS
	MTID39	organisational development	% Annual review of Human Resources Policies	A register of all policies, document showing policy has been renewed, evidence of council approval, copy of memo to disaster department.	100%	district area				100%	CS
	MTID41	organisational development	% Submission of leave report to internal departments	Template of leave plan, evidence that it was sent to Top management, resolutions adopting plan.	100%	district area			100%	100%	CS
	MTID42	organisational development	% Annual review of delegation framework	Evidence of circulation of existing draft, evidence of implementation comments, council resolution adopting delegation.	100%	district area				100%	CS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian	
							Q1	Q2	Q3	Q4		
	MTID43	asset management	% review of security of depots and council buildings	Procurement process evidence, appointment letter, SLA	100%	district area				100%		CS
	MTID44	legal services	% submission of quarterly reports to Mayco on compliance with labour legislations	Questionnaire distributed to user departments evidence, evidence of checking the accuracy of information in questionnaire, report to Mayco.	100%	district area	100%		100%			CS
	MTID45	legal services	% disciplinary cases dealt with successfully	Evidence of charge sheets, hearing record, outcome	100%	district area	100%		100%			CS
	MTID46	legal services	% litigations handled successfully	Register with sufficient evidence cross referenced to documents in registry files, copy of report to Mayco resolution.	100%	district area	100%		100%			CS
	MTID47	legal services	development of a compliance framework as per MFMA and other legislated guideline	Schedule of all legislation applicable to municipality, reports on compliance to Mayco.	100%	district area	100%		100%			CS
	MTID48	legal services	Review all municipal policies on an annual basis	Schedule of all existing policies, evidence of request for comments, implementation of comments.	100%	district area				100%		CS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	MTID49	council support	number of tracking reports of the implementation of Mayco/council resolutions	Evidence of sending Mayco/Council resolutions, comments on outcomes, adoption by council.	4	district area	100%	100%	100%	100%	CS
	MTID50	council support	% compliance with archives act	Schedule of sections applicable to District Municipality, evidence of implementation, report to council.	100%	district area	100%	100%	100%	100%	CS
	MTID51	council support	% review of archives procedures and processes	Evidence of request for comments, evidence of implementation of comments, evidence of adoption by council.	100%	district area					CS



IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets Q1	Q2	Q3	Q4	Indicator custodian
<b>KPA 4: Financial management and viability</b>											
<b>IDP Objective</b>											
Local government to obtain clean audit reports by 2011	FMV01	audit	indicator of performance (output indicator) % attainment of a clean audit	Measurement Source Letter from AG	100%	district area	0%	100%	100%	100%	Indicator custodian FS
	FMV02		Respond to all internal & external audit enquiries and implement all recommendations within 30 days or give explanation why additional time is needed	Annual Reports	100%	district area	100%	100%	100%	100%	Indicator custodian FS
	FMV03	financial management	preparation of annual financial statements	Submission by deadline	100%	district area	100%	100%	100%	100%	Indicator custodian FS
	FMV04	financial management	Enter into an MFMA compliant SLA with Water service providers	Service level agreements	100%	district area	100%	100%	100%	100%	Indicator custodian FS
Improvement in the Financial Viability and Financial Management of local government;	FMV05	Monitor and control the municipality's budget and management accounts	the percentage of a municipality's status of development of a budget	Quarterly report Council approval	100%	district area	25%	50%	75%	100%	Indicator custodian FS
	FMV06				100%	district area	0%	100%	100%	100%	Indicator custodian FS
	FMV07		Submission of Budget and IDP Process Plan	Report submitted to Council	100%	district area	100%	100%	100%	100%	Indicator custodian FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian	
							Q1	Q2	Q3	Q4		
	FMV08		the percentage of households earning less than R1100 per month with access to free basic services	Report to council	100%	district area						FS
	FMV09		% of allocated operating budget spent year to date, excluding staff costs	Quarterly report	100%	district area	25%	50%	75%	100%		FS
	FMV10		Submission of Section 71 Reports	Monthly reports to NT and PT	100%	district area	100%	100%	100%	100%		FS
	FMV11		Budget Control & monitoring systems implemented	Report submitted to Council - Quarterly report as per MFMA	100%	district area	100%	100%	100%	100%		FS
	FMV12		Installation of new Financial Systems and software	Evaluation of current system and possible replacement process	100%	district area	80%	100%	100%	100%		FS
	FMV13		Submission to Council of Quarterly Withdrawals	Section 11(4) (a)	100%	district area	100%	100%	100%	100%		FS
	FMV14		Implementation of monthly grant reconciliations	Monthly reconciliation	100%	district area	100%	100%	100%	100%		FS
	FMV15		Development of Investment Strategy	Availability of strategy	100%	district area	50%	75%	100%	100%		FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	FMV16		Ensure a 3 month cash backup	Financial records	100%	district area	50%	50%	75%	100%	FS
	FMV17		number of activity based costed business plans for sections within the municipality	Budget records	3	district area	1	2	2	3	FS
	FMV18		% compliance with the finance turn - around strategy	Reports to top management	80%	district area	80%	80%	80%	80%	
	FMV19		Report on the implementation Priorities MFMA	As required by national Treasury	100%	district area	100%	100%	100%	100%	FS
	FMV20		Management of Investment accounts on a monthly basis	Report submitted to Council	100%	district area	100%	100%	100%	100%	FS
	FMV21	Manage Revenue	debt coverage ratio	Report to council	8.99	district area	4.00	6.00	8.00	8.99	FS
	FMV22		outstanding service debtors to revenue ratio	Report to council	0.00	district area	0%	0%	0%	0%	FS
	FMV23		cost coverage ratio	Report to council	4.26	district area	2.00	3.00	4.00	4.26	FS
	FMV24		Review of Financial Policies	Annual Review	100%	district area	50%	75%	75%	100%	FS
	FMV25		Conduct a review of the Tariff Policy by 30 June 2011 and submit via the Portfolio Committee to EXCO end Council for approval.	Annual Review	100%	district area	0%	0%	50%	100%	FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	FMV26		Conduct a review of the investment and Cash Management Policy by 30 June 2011 and submit via Port Folio Committee to EXCO and Council for approval	Annual Review	100%	district area	0%	0%	50%	100%	FS
	FMV27		Conduct a review of Credit and Debt Control Policy by 30 June 2011 and submit via Portfolio Committee to EXCO and Council for approval	Annual Review	100%	district area	0%	0%	50%	100%	FS
	FMV28		Submit monthly Grant reports on all DORA reportable grants received to the CM within 10 days after receipt of payment from National Treasury	Annual Review	100%	district area	0%	0%	50%	100%	FS
	FMV29		% development of a revenue enhancement strategy focusing but not only being limited to the water function	Strategy documented	100%	district area					FS
	FMV30 FMV31	Control Expenditure	payment of valid invoices within 30 Report to Council on Staff Benefits on legislated timeframes	Financial records As required by MFMA	100% 100%	district area district area	100% 100%	100% 100%	100% 100%	100% 100%	FS FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	FMV32		Submit annual review report on the Supply Chain Management policy by 30 August 2010 and submit via the Portfolio Committee to Exco and Council for approval	Annual Review	annual report	district area	75%	75%	75%	100%	FS
	FMV33		Submit annual review report on the Fixed Asset Management policy to the Portfolio Committee by 30 June 2011	Annual Review	30-Jun-11	district area	75%	75%	75%	100%	FS
	FMV34		Submit quarterly SCM reports to the Portfolio Committee within 30 days of end of each quarter.	Quarterly report	4	district area	75%	75%	75%	100%	FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	FMV35		Ensure submission of annual stock count report to Portfolio Committee by 30 August 2010. (2009/10 financial year)	Annual Reports	30-Aug-10	district area	75%	75%	100%	100%	FS
	FMV36		vat review	Annual review	100%	district area		100%			FS
	FMV37	Assets and insurance	% establishment of an integrated asset Capture all water and sanitation assets on an integrated asset management system	Finance system Finance system	100%	district area	75%	75%	100%	100%	FS
	FMV38				100%	district area	75%	75%	100%	100%	FS
	FMV39		determine fair value of all assets	Finance system	100%	district area	75%	75%	100%	100%	FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	FMV40		% compliance of asset register to GRAP standards	Compliance report submitted to council	100%	district area	0%	0%	0%	100%	FS
	FMV41		Appoint a new insurance broker by 30 June 2011	Appointment letter of the service provider . SLA of the service provider	30-Jul-11	district area	0%	0%	0%	100%	FS
	FMV42	Departmental	Monitor the implementation of SOP's	Efficiency of implementation	100%	district area	75%	100%	100%	100%	FS

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
<b>KPA 5: Good governance and Public participation</b>											
<b>IDP Objective</b>											
Strengthening Good Governance, Community Participation and Ward Committee Systems in local government	GGPP01 GGPP02	integrated planning	indicator of performance Adopted Reviewed IDP	Measurement Source Council approval/ Resolution	annual target (output) 100%	district area	Targets Q1	Q2	Q3	Q4	Indicator custodian OMM
		integrated planning	provide support to LMs around IDP	Quarterly reports	100%	district area	25%	70%	80%	100%	OMM
	GGPP03	integrated planning	implement municipal systems improvement grant programme	Quarterly reports	100%	district area		50%	50%		OMM
	GGPP04	integrated planning	Source resources to develop: waste management plan, biodiversity plan, air quality plan and electrification plan	Plan progress reports and council approval	100%	district area	10%	50%	80%	100%	OMM



IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	GGPP05	integrated planning	status of the mid year performance and budget review	Council approval	100%	district area	100%				OMM
	GGPP06	integrated planning	status of development of the high level SDBIP	Mayoral approval	100%	district area	40%		100%		OMM
	GGPP07	integrated planning	Council Approval of the annual report	Council Resolution	100%	district area	50%	80%	100%		OMM
	GGPP08	integrated planning	Status of institutional annual performance report	Submission with AFS	100%	district area	100%				OMM

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	GGPP09	communications and marketing	Implementation of communication strategy	Quarterly report	100%	district area	25%	50%	75%	100%	OMM
	GGPP10	communications and marketing	development of a centralised system of events management	System documented	100%	district area	10%	100%			OMM
	GGPP11	communications and marketing	% compliance of the website with legal prescriptions	Website update report	100%	district area	100%	100%	100%	100%	OMM
	GGPP12	communications and marketing	Development of complaints mechanism for community concerns	Mechanism documented	100%	district area	10%	50%	75%	100%	OMM
	GGPP13	communications and marketing	Report on implementation of annual district awards ( internal institutional awards and external district wide awards)	Report on the programme implementation	100%	district area				100%	OMM

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	GGPP14	communications and marketing	disseminate information on the change of the name of the district municipality	Publications	100%	district area	50%	50%			OMM
	GGPP15	communications and marketing	Develop a DM marketing and branding strategy and implement	Report on the programme implementation	100%	district area	40%	60%	100%		OMM
	GGPP16	communications and marketing	Development of a Service Delivery Charter	Council approval	100%	district area	10%	50%	100%		OMM
	GGPP17	intergovernmental relations	Functioning of IGR systems including DIMAFU, DTSG, Clusters, DM/LM working groups	Minutes	100%	district area	25%	25%	25%		OMM

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	GGPP18	stakeholder mobilization	Number of meetings of the Traditional leaders forum	Minutes of meetings	100%	Senqu, Elundini	1	1	1	1	OMM
	GGPP19	intergovernmental relations	Number of meetings of the tri-district alliance	Minutes of meetings	200%	district area	1	1	1	1	OMM
	GGPP20	stakeholder mobilization	Number of consultative forums held	Minutes of meetings	6	district area	4	2	2	2	OMM
	GGPP21	stakeholder mobilization	implement measures to improve public participation in municipal processes	Report to council	100%	district area	25%	25%	25%	25%	OMM

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	GGPP22	stakeholder mobilization	support ward committee development	Report to council	100%	district area				100%	OMM
	GGPP23	mayoral special programmes	expenditure of the mayoral funds to support special programmes	Report to council	100%	district area	25%	25%	25%	25%	OMM
	GGPP24	mayoral projects	expenditure of the mayoral funds to support mayoral projects in line with the policy	Report to council	100%	district area	25%	25%	25%	25%	OMM

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	GGPP25	traditional leaders	expenditure of funds to support the programmes relating to traditional leaders	Report to council	100%	district area	25%	25%	25%	25%	OMM
Local government to obtain clean audit reports by 2011	GGPP26	audit	programme developed and	Council approved programme	100%	district area	25%	50%	100%	OMM	
	GGPP27	audit	Implement risk assessment plan actions for the 2010/11 year	Council approved programme	80%	district area	25%	25%	25%	OMM	
	GGPP28	audit	Number of scheduled meetings of the audit committee sitting	Minutes and Agenda and Attendance registers	100%	district area	25%	25%	25%	OMM	
	GGPP29	audit	Number of scheduled meetings of the performance audit committee sitting	Minutes and Agenda and Attendance registers	100%	district area	25%	25%	25%	OMM	
	GGPP30	audit	Implementation of the audit action plan and audit strategy	Report to council	100%	district area	25%	25%	25%	OMM	

IDP Objective (*)	Project	programme	indicator of performance (output indicator)	Measurement Source	annual target (output)	ward	Targets				Indicator custodian
							Q1	Q2	Q3	Q4	
	GGPP31	audit	Review of the fraud prevention plan	Report to council	100%	district area		100			OMM
Improved operation of pro-poor economic organisations to adequately represent their membership and engage with other stakeholders by 2011	GGPP32	stakeholder mobilization	Number of awareness campaigns for for HDI groups	Quarterly Reports		district area	25%	50%	75%	100%	OMM
	GGPP33	stakeholder mobilization	Development of a mainstreaming strategy plan and policy	Plan and policy approval	100%	district area	50%	100%			OMM
	GGPP34	stakeholder mobilization	Establishment of SPU monitoring and coordination forum and multidisciplinary team	Progress reports	100%	district area	100%				OMM

OPERATING EXPENDITURE BY GFS	Current Year 2009/10						Medium Term Revenue and Expenditure Framework		
	2006/07	2007/8	2008/9	2009/10		2010/11	2011/12	2012/13	
	Audited Outcome A	Audited Outcome B	Audited Outcome C	Original Budget Rand D	Adjusted Budget Rand E	Full Year Forecast Rand F	Original Budget Rand G	Budget Rand H	Budget Rand I
Executive & Council	0	13 716 128	11 470 917	15 220 348	13 286 422	13 286 422	17 422 365	17 408 897	18 601 773
Budget & Treasury Office	0	15 906 735	12 637 652	12 260 796	12 205 912	12 205 912	15 040 516	13 587 748	14 491 785
Corporate Services	0	11 061 954	12 357 231	18 283 305	17 396 831	17 396 831	20 887 179	19 469 089	19 955 106
Planning & Development	0	3 914 897	3 253 446	6 563 320	3 757 031	3 757 031	3 794 871	4 020 859	4 280 649
Health	0	13 303 141	17 105 550	22 530 892	18 987 344	18 987 344	21 149 014	21 606 313	23 309 636
Community & Social Services	0	20 747 272	25 213 201	20 670 987	30 148 493	30 148 493	45 308 863	18 726 205	19 155 402
Housing	0	0	0	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0	0	0	0
Sport & Recreation	0	0	0	0	0	0	0	0	0
Environmental Protection	0	0	0	0	0	0	0	0	0
Waste Management	0	9 892 684	38 111 804	17 622 796	30 641 648	30 641 648	38 356 239	41 975 659	45 139 361
Road Transport	0	32 468 773	23 434 778	36 291 000	30 626 000	30 626 000	32 235 726	34 466 351	37 039 095
Water	0	38 357 096	101 518 727	48 633 425	88 711 074	88 711 074	84 122 372	80 488 517	85 747 882
Electricity	0	0	0	0	0	0	0	0	0
Other - PMU	0	11 298 515	7 161 787	1 470 622	59 907 822	59 907 822	23 112 754	19 202 949	23 126 596
Other - Water/Wetlands	0	13 176 352	18 414 000	23 074 950	16 340 011	16 340 011	22 474 918	23 518 548	23 712 551
<b>OPERATING EXPENDITURE BY VOTE</b>	<b>0</b>	<b>183 843 548</b>	<b>270 679 094</b>	<b>222 622 440</b>	<b>322 008 588</b>	<b>322 008 588</b>	<b>323 904 819</b>	<b>294 471 136</b>	<b>314 559 836</b>

Column Definitions:

- A. The audited actual for 2006/07 cannot be disclosed as IMFO AFS were drafted
- B. The audited actual for 2007/08 as per audited figures.
- C. The audited actual for 2008/09 as per audited figures.
- D. The Original Budget for 2009/10 budget year as adjusted by council resolution in terms of section 28 of the MFMA - Special Council Meeting 31 May 2009
- E. Adjustment Budget tabled to Council on 25 February 2010
- F. An estimate of final actual figures for 2009/2010 at the time of preparing the 20010/11 budget
- G. The amount to be appropriated for the 2010/2011 budget year
- H. The indicative projection for 2011/12
- I. The indicative projection for 2012/13

Notes:

- 1.. The audit actual for 2008/09 is available as Audit Report was finalized by Auditor General of SA during December 2009
2. Zeros are used where no amount is applicable



CAPITAL EXPENDITURE BY GFS	2006/07		2007/8		2008/9		Current Year 2009/10			Medium Term Revenue and Expenditure Framework						
	Audited Outcome A		Audited Outcome B		Audited Outcome C		Original Budget Rand D		Adjusted Budget Rand E		Full Year Forecast Rand F		Budget Year +1 2011/12		Budget Year +2 2012/13	
Executive & Council	0	0	0	7 806	790 000	790 000	790 000	790 000	58 000	22 000	22 000	22 000	22 000	22 000	22 000	
Budget & Treasury Office	0	144 149	445 702	193 000	193 000	193 000	193 000	193 000	1 875 721	37 000	37 000	37 000	37 000	37 000	37 000	
Corporate Service	0	0	0	460 000	460 000	460 000	460 000	460 000	5 627 000	5 055 000	5 055 000	5 055 000	5 055 000	5 055 000	5 055 000	
Planning & Development	0	0	38 909	230 000	230 000	230 000	230 000	230 000	108 000	11 000	11 000	11 000	11 000	11 000	11 000	
Health	0	3 158	1 239 088	300 000	300 000	300 000	300 000	300 000	1 207 000	141 000	141 000	141 000	141 000	141 000	141 000	
Community & Social Services	0	767 618	519 765	17 207 314	17 207 314	17 207 314	17 207 314	17 207 314	17 094 314	533 000	533 000	533 000	533 000	533 000	533 000	
Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Public Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sport & Recreation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Environmental Protection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Waste Management	0	75 903 965	0	20 173 900	20 173 900	20 173 900	20 173 900	20 173 900	28 484 182	62 000 000	62 000 000	62 000 000	62 000 000	62 000 000	62 000 000	
Road Transport	0	0	0	250 000	250 000	250 000	250 000	250 000	27 000	22 000	22 000	22 000	22 000	22 000	22 000	
Water	0	40 972 028	9 195 854	93 486 100	93 486 100	93 486 100	93 486 100	93 486 100	112 492 279	63 000 000	63 000 000	63 000 000	63 000 000	63 000 000	63 000 000	
Electricity	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	70 000	70 000	70 000	70 000	70 000	18 000	22 000	22 000	22 000	22 000	22 000	22 000	
<b>CAPITAL EXPENDITURE BY VOTE</b>	<b>0</b>	<b>117 790 918</b>	<b>11 447 124</b>	<b>133 157 314</b>	<b>133 650 314</b>	<b>133 650 314</b>	<b>133 650 314</b>	<b>133 650 314</b>	<b>166 991 496</b>	<b>130 843 000</b>	<b>130 843 000</b>	<b>130 843 000</b>	<b>130 843 000</b>	<b>130 843 000</b>	<b>130 843 000</b>	<b>159 385 105</b>

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OPERATING EXPENDITURE BY GFS	2006/07	2007/8	2008/9	Current Year 2009/10			Medium Term Revenue and Expenditure Framework		
	Audited Outcome A	Audited Outcome B	Audited Outcome C	Original Budget Rand D	Adjusted Budget Rand E	Full Year Forecast Rand F	Budget Year 2010/11 Original Budget Rand G	Budget Year +1 2011/12 Budget Rand H	Budget Year +2 2012/13 Budget Rand I
Executive & Council	0	13 716 128	11 470 917	15 220 348	13 286 422	13 286 422	17 422 365	17 408 897	18 601 773
Budget & Treasury Office	0	15 906 735	12 637 652	12 260 796	12 205 912	12 205 912	15 040 516	13 587 748	14 491 785
Corporate Services	0	11 061 954	12 357 231	18 283 305	17 396 831	17 396 831	20 887 179	19 469 089	19 955 106
Planning & Development	0	3 914 897	3 253 446	6 563 320	3 757 031	3 757 031	3 794 871	4 020 859	4 280 649
Health	0	13 303 141	17 105 550	22 530 892	18 987 344	18 987 344	21 149 014	21 606 313	23 309 636
Community & Social Services	0	20 747 272	25 213 201	20 670 987	30 148 493	30 148 493	45 308 863	18 726 205	19 155 402
Housing	0	0	0	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0	0	0	0
Sport & Recreation	0	0	0	0	0	0	0	0	0
Environmental Protection	0	0	0	0	0	0	0	0	0
Waste Management	0	9 892 684	38 111 804	17 622 796	30 641 648	30 641 648	38 356 239	41 975 659	45 139 361
Road Transport	0	32 468 773	23 434 778	36 291 000	30 626 000	30 626 000	32 235 726	34 466 351	37 039 095
Water	0	38 357 096	101 518 727	48 633 425	88 711 074	88 711 074	84 122 372	80 488 517	85 747 882
Electricity	0	0	0	0	0	0	0	0	0
Other - PMU	0	11 298 515	7 161 787	1 470 622	59 907 822	59 907 822	23 112 754	19 202 949	23 126 596
Other - Water/Wetlands	0	13 176 352	18 414 000	23 074 950	16 340 011	16 340 011	22 474 918	23 518 548	23 712 551
<b>OPERATING EXPENDITURE BY VOTE</b>	<b>0</b>	<b>183 843 548</b>	<b>270 679 094</b>	<b>222 622 440</b>	<b>322 008 588</b>	<b>322 008 588</b>	<b>323 904 819</b>	<b>294 471 136</b>	<b>314 559 836</b>

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SUMMARY OF REV & EXP BY VOTE	2010/11										2011/12										2012/13										
	Appropriations			Funding			Surplus / (Deficit)			Appropriations			Funding			Surplus / (Deficit)			Appropriations			Funding			Surplus / (Deficit)						
	Capital Rand	Operating Rand	Total Rand	Own Source Rand	External Rand	Total Rand	Capital Rand	Operating Rand	Total Rand	Own Source Rand	External Rand	Total Rand	Capital Rand	Operating Rand	Total Rand	Own Source Rand	External Rand	Total Rand	Capital Rand	Operating Rand	Total Rand	Own Source Rand	External Rand	Total Rand	Capital Rand	Operating Rand	Total Rand	Own Source Rand	External Rand	Total Rand	
Executive & Council	58 000	17 422 365	17 480 365	-22 209 927	0	-22 209 927	4 729 561	17 408 897	17 430 897	-24 797 155	0	-24 797 155	7 366 258	18 601 773	18 623 773	-27 127 812	0	-27 127 812	22 000	18 601 773	18 623 773	-27 127 812	0	-27 127 812	8 504 039	18 601 773	18 623 773	-27 127 812	0	-27 127 812	
Budget & Treasury Office	1 875 721	15 040 516	16 916 237	-31 281 363	0	-31 281 363	14 365 125	13 587 748	13 624 748	-31 935 528	0	-31 935 528	18 310 780	14 491 785	14 528 785	-33 469 241	0	-33 469 241	37 000	14 491 785	14 528 785	-33 469 241	0	-33 469 241	19 940 456	14 491 785	14 528 785	-33 469 241	0	-33 469 241	
Corporate Services	5 627 000	20 887 179	26 514 179	-9 678 367	0	-9 678 367	-16 835 812	19 469 089	24 524 089	-13 438 487	0	-13 438 487	-11 085 602	19 955 106	25 010 106	-17 337 173	0	-17 337 173	5 055 000	19 955 106	25 010 106	-17 337 173	0	-17 337 173	-7 672 933	19 955 106	25 010 106	-17 337 173	0	-17 337 173	
Planning & Development	108 000	3 794 871	3 902 871	-4 593 834	0	-4 593 834	690 963	4 020 859	4 031 859	-5 187 140	0	-5 187 140	1 155 281	4 280 649	4 291 649	-5 708 272	0	-5 708 272	11 000	4 280 649	4 291 649	-5 708 272	0	-5 708 272	1 416 623	4 280 649	4 291 649	-5 708 272	0	-5 708 272	
Health	1 207 000	21 149 014	22 356 014	-16 383 581	0	-16 383 581	-5 972 433	21 606 313	21 747 313	-16 368 316	0	-16 368 316	-5 378 997	23 309 636	23 450 636	-17 271 331	0	-17 271 331	141 000	23 309 636	23 450 636	-17 271 331	0	-17 271 331	-6 179 305	23 309 636	23 450 636	-17 271 331	0	-17 271 331	
Community & Social Services	17 094 314	45 308 863	62 403 177	-44 030 890	0	-44 030 890	-18 372 288	18 726 205	19 259 205	-17 733 094	0	-17 733 094	-1 526 111	19 155 402	19 688 402	-18 633 195	0	-18 633 195	533 000	19 155 402	19 688 402	-18 633 195	0	-18 633 195	-1 055 207	19 155 402	19 688 402	-18 633 195	0	-18 633 195	
Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Public Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sport & Recreation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Environmental Protection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Waste Management	28 484 182	38 356 239	66 840 421	-35 133 139	0	-35 133 139	-31 707 282	41 975 659	103 975 659	-39 164 731	0	-39 164 731	-64 810 928	45 139 361	120 681 466	-43 113 066	0	-43 113 066	62 000 000	45 139 361	120 681 466	-43 113 066	0	-43 113 066	-77 568 400	45 139 361	120 681 466	-43 113 066	0	-43 113 066	
Road Transport	27 000	32 235 726	32 262 726	-33 743 800	0	-33 743 800	1 481 074	34 466 351	34 488 351	-30 560 528	0	-30 560 528	-3 927 823	37 039 095	37 061 095	-30 598 641	0	-30 598 641	22 000	37 039 095	37 061 095	-30 598 641	0	-30 598 641	-6 462 454	37 039 095	37 061 095	-30 598 641	0	-30 598 641	
Water	112 492 279	84 122 372	196 614 651	-87 848 712	0	-87 848 712	-108 765 939	80 488 517	143 488 517	-83 689 930	0	-83 689 930	-59 788 587	85 747 882	163 747 882	-89 804 423	0	-89 804 423	63 000 000	85 747 882	163 747 882	-89 804 423	0	-89 804 423	-73 943 454	85 747 882	163 747 882	-89 804 423	0	-89 804 423	
Electricity	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Other	18 000	45 587 672	45 605 672	-206 493 143	0	-206 493 143	160 887 471	42 721 497	42 743 497	-166 660 606	0	-166 660 606	123 917 109	46 639 147	46 861 147	-197 849 496	0	-197 849 496	22 000	46 639 147	46 861 147	-197 849 496	0	-197 849 496	150 988 349	46 639 147	46 861 147	-197 849 496	0	-197 849 496	
<b>TOTAL</b>	<b>166 991 496</b>	<b>323 904 819</b>	<b>490 896 315</b>	<b>-491 396 755</b>	<b>0</b>	<b>-491 396 755</b>	<b>500 440</b>	<b>130 843 000</b>	<b>294 471 136</b>	<b>425 314 136</b>	<b>-429 545 516</b>	<b>0</b>	<b>-429 545 516</b>	<b>4 231 380</b>	<b>314 559 836</b>	<b>473 944 941</b>	<b>-480 912 656</b>	<b>0</b>	<b>-480 912 656</b>	<b>159 385 105</b>	<b>314 559 836</b>	<b>473 944 941</b>	<b>-480 912 656</b>	<b>0</b>	<b>-480 912 656</b>	<b>6 967 715</b>	<b>314 559 836</b>	<b>473 944 941</b>	<b>-480 912 656</b>	<b>0</b>	<b>-480 912 656</b>

REVENUE BY SOURCE/ITEM	2006/07		2007/8		2008/9		Current Year 2009/10			Medium Term Revenue and Expenditure Framework		
	Audited Outcome A	Audited Outcome B	Audited Outcome C	Original Rand D	Adjusted Budget Rand E	Full Year Forecast Rand F	Original Budget Rand G	Budget Year +1 2011/12 Budget Rand H	Budget Year +2 2012/13 Budget Rand I			
Property Rates	0	0	0	0	0	0	0	0	0			
Property Rates - Penalties imposed and collection charges	0	0	0	0	0	0	0	0	0			
Service Charges	0	0	433 896	0	36 516 755	36 516 755	41 758 659	46 281 776	51 295 423			
Regional Service Levies - Turnover	0	0	0	100 000	100 000	100 000	50 000	10 000	0			
Regional Service Levies - Remuneration	0	0	0	50 000	50 000	50 000	20 000	5 000	0			
Rental of facilities and equipment	0	18 816	6 342	11 000	11 000	11 000	11 660	12 360	13 101			
Interest earned - External investments	0	4 234 645	6 155 312	8 900 000	8 900 000	8 900 000	8 900 000	7 400 000	6 900 000			
Interest earned - Outstanding Debtors	0	3 160	24 734	17 000	214 739	214 739	207 000	204 000	202 000			
Dividends Received	0	0	0	0	0	0	0	0	0			
Fines	0	164 580	5 350	165 000	100 000	100 000	106 000	112 360	119 102			
Licenses and permits	0	0	0	0	0	0	0	0	0			
Income for agency services	0	1 306 240	1 455 738	3 361 648	3 159 050	3 159 050	1 584 918	1 680 013	1 780 814			
Government Grants and Subsidies	0	292 599 648	253 963 455	338 176 434	397 383 243	397 383 243	428 835 998	363 328 136	409 364 133			
Other Income	0	6 609 601	32 526 587	518 450	1 023 902	1 023 902	1 064 102	1 121 948	1 190 865			
Public contributions and donations	0	0	0	0	0	0	0	0	0			
Change in Fair Values	0	0	0	0	0	0	0	0	0			
Internal Recoveries	0	7 954 945	7 955 742	8 380 718	8 380 718	8 380 718	8 858 419	9 389 924	10 047 219			
<b>Total Revenue By Source</b>	<b>0</b>	<b>3 12 891 635</b>	<b>302 527 157</b>	<b>359 680 249</b>	<b>455 839 406</b>	<b>455 839 406</b>	<b>491 396 755</b>	<b>429 545 516</b>	<b>480 912 656</b>			

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